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ABSTRACT

This collection of papers highlights topics relating to leadership in higher education. After a "Foreword" (Dean L. Hubbard) and "Introduction" (Allan M. Hoffman and Randal W. Summers), the 12 chapters are: (1) "Organizational Structure, Management, and Leadership for the Future" (Richard Alfred and Scott Rosevear); (2) "The Practitioner's Dilemma: Understanding and Managing Change in the Academic Institution" (John S. Levin); (3) "A Memorandum from Machiavelli on the Principled Use of Power in the Academy" (Daniel J. Julius, J. Victor Baldridge, and Jeffrey Pfeffer); (4) "Higher Education Management in Theory and Practice" (Jana Nidiffer); (5) "Successfully Managing Higher Education Consortia/Partnerships" (Albert B. Smith, Ronald D. Opp, Randy L. Armstrong, Gloria A. Stewart, and Randall J. Isaacson); (6) "The Financing of Higher Education" (David S. Honeyman); (7) "The Process of Setting Tuition in Public University Systems: A Case Study of Interaction between Governing Board and Campus Management" (Robert H. Fenske, Frank H. Besnette, and Stephen M. Jordan); (8) "Collective Bargaining" (Allan M. Hoffman, Randal W. Summers, and Yvonne Thayer); (9) "Student Development: Its Place in the Academy" (Denise C. Ottinger); (10) "Managing with Diversity in Colleges and Universities" (Amer El-Ahraf and David Gray); (11) "Managing Evaluations in Higher Education" (John C. Ory); and (12) "Evaluating Collegiate Administrators" (Richard Miller and Peggy Miller). (All chapters contain references.) (SM)

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